

CALL

EXTRAORDINARY GENERAL SHAREHOLDERS' MEETING

By resolution of the Board of Directors, the shareholders of ALFA, S.A.B. de C.V. are hereby called to the Extraordinary General Shareholders' Meeting to be held on September 26, 2024 at 12:00 hours, at Avenida Gómez Morín No. 1111 Sur, Colonia Carrizalejo in San Pedro Garza García, Nuevo León, to resolve on the matters contained in the following:

AGENDA

- I. Presentation and, if applicable, approval of a proposal pursuant to Article 55 Bis of the Mexican Securities Market Law and Section IV of Article 7 of the Company's by-laws, to increase the capital stock and issue 739'713,488 common shares, Class "I" Series "A" common shares, with the same characteristics as those currently outstanding, at a subscription price of \$10.75 per share; which would represent a total contribution to the Company of \$7,951'919,996.00, of which the amount of \$23'355,201.26, would be applied to the Capital Stock account, and the remaining \$7,928'564,794.14 would be applied to the Share Subscription Premium account; as well as to determine the terms and mechanics applicable to the exercise of the preemptive subscription right and allocation of shares. Resolutions in this regard.
- II. Appointment of delegates.
- III. Reading and, if applicable, approval of the Minutes of the Assembly.

In order to accredit the right to attend the Meeting, the shareholders must be registered as such in the Share Registry kept by the Company and deposit their share certificates, either with the Secretary of the Company, in any credit institution in the country or in S.D. Indeval Institución para el Depósito de Valores, S.A. de C.V. When the deposit is not made with the Secretary of the Company, the institution that receives it must issue the related certificate and deliver a copy to the interested party and a copy to the Secretary of the Company.

Pursuant to Article 290 of the Securities Market Law, in the case of shares deposited with S.D. Indeval Institución para el Depósito de Valores, S.A. de C.V., it will be necessary for the depositor, in addition to the aforementioned certificate of deposit, to provide the Secretary of the Company with a list of the names, denominations or corporate names of the holders of shares and the number of shares owned by each holder.

The deposit of the share certificates at the Secretary's Office of the Company or, if applicable, the delivery of the certificates of deposit thereof, must be made during office hours from the day of publication of the notice of the Meeting until no later than the second business day prior to the date of the Meeting.

The shareholders may be represented at the Meeting by proxies, by means of a simple power of attorney; or for those who so wish, by means of a power of attorney granted on the forms referred to in Article 49, Section III of the Securities Market Law. In both cases, the Secretary of the Company must receive the proxies with the advance notice indicated above.

The Company's Secretary's Office is located at Ave. Gómez Morín No. 1111 Sur, Colonia Carrizalejo, San Pedro Garza García, Nuevo León.

San Pedro Garza García, N.L., September 9, 2024.

Lic. Carlos Jiménez Barrera Secretario del Consejo de Administración